

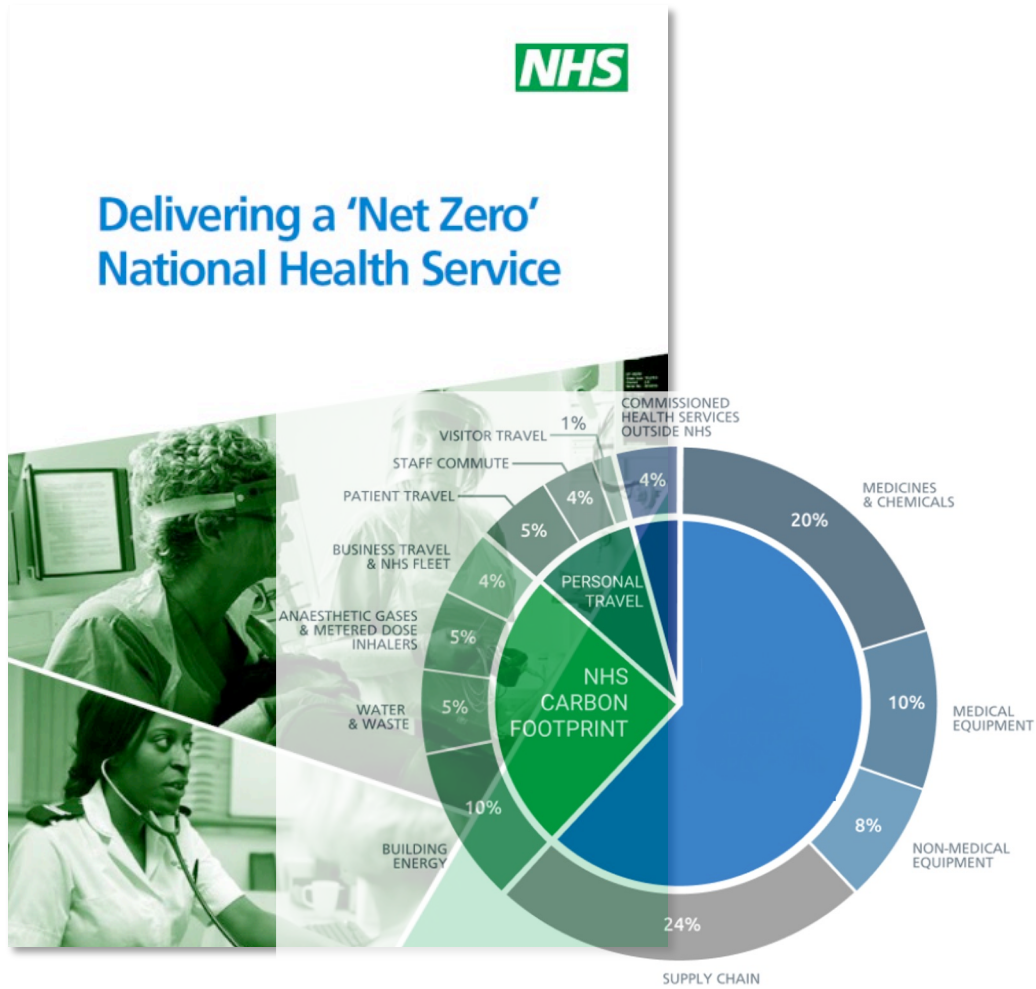
Delivering a Net Zero NHS Estate

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Delivering a Net Zero NHS



- Climate change is the **biggest and most pressing challenge of our generation**. The climate emergency is a health emergency
- NHS responsible for **5% emissions in the UK**; Estate emissions a large part of that making up over 1/3 of all public sector energy emissions
- October 2020 **NHS became the worlds first** health service to commit to being Net Zero. It committed to:
 - Net Zero in its Directly controlled emissions by 2040 (80% reduction by 2030)
 - Net Zero in its Indirect emissions by 2045 (80% reduction by 2039)
- NHS operates in **25,000,000M2 of hospital estate** (1,140 hospitals) plus 7,500 Primary care facilities and 11,000 community pharmacy sites – these need to be **80% NZC by 2032 and 100% by 2040**

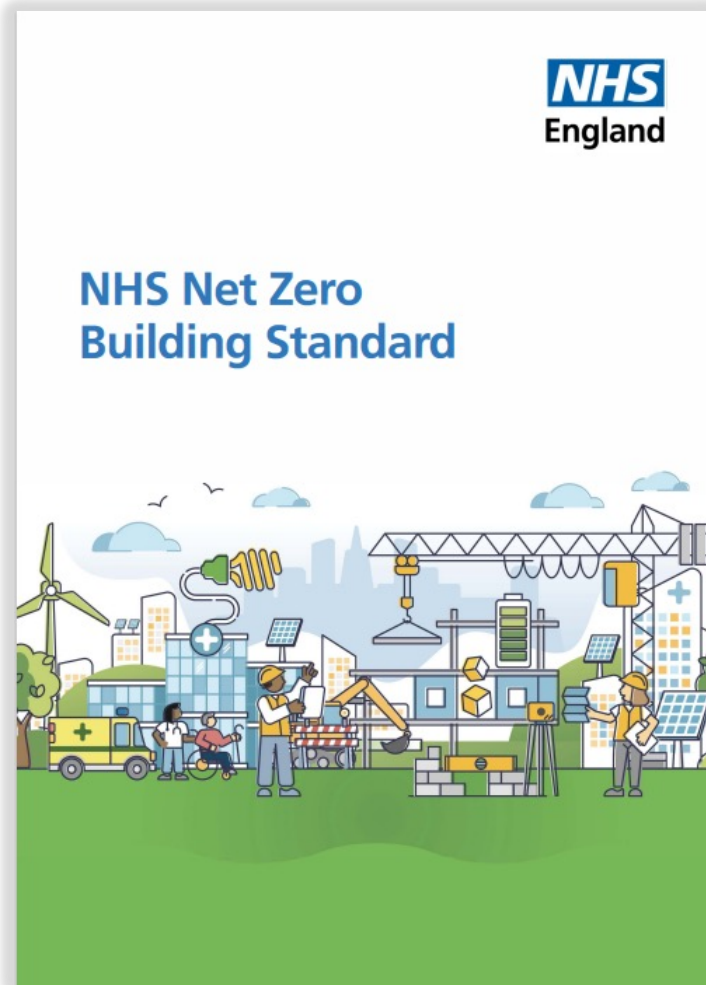


Delivering a Net Zero NHS

‘Climate change **threatens the core purpose of the NHS**, with poor environmental health contributing to major diseases, including cardiac problems, asthma and cancer’

‘**Action on climate change will bring direct improvements for public health and health equity.** Reaching our country’s ambitions under the Paris Climate Change Agreement could see - over 5,700 lives saved every year from improved air quality; 38,000 lives saved every year from a more physically active population; over 100,000 lives saved every year from healthier diets.’”

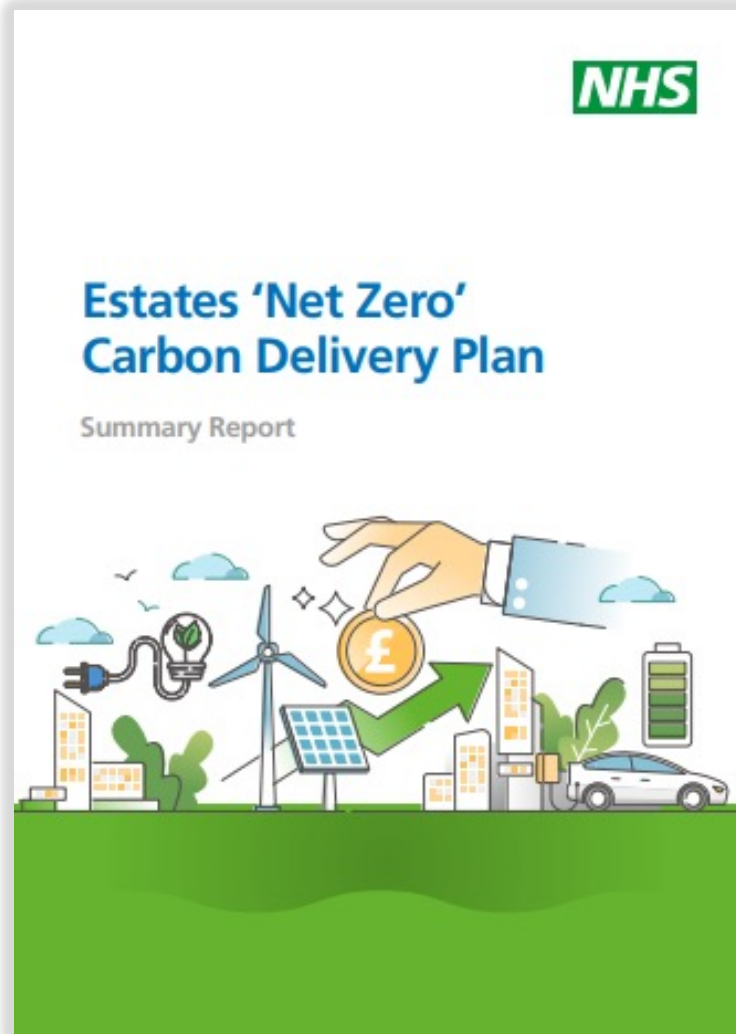
Our New Build Estate



- **World-leading Standard** for healthcare premises
- Applicable to new builds and major refurb schemes which are subject to HMT controls (>£25M)
- Important step on our **road to a Net Zero** National Health Service
- Published in February 2023
- **Applicable from 1st October 2023**
- Part of NHS England business case checklist and the fundamental criteria
- Webinar on 19th September – please contact england.estatesandfacilities@nhs.net

[NHS England » NHS Net Zero Building Standard](#)

Our Retained Estate



Climate change **biggest and most pressing challenge** of our generation

NHS responsible for **5% of UK emissions**

Our Estates to be Net Zero by 2040, with an 80% reduction by 2032

October 2021 published Estates 'Net Zero' Delivery plan - sets out clear route-map and steps to a Net Zero Estate

Our Core Aims:

- ✓ Investing in our buildings
- ✓ Driving forward a circular economy
- ✓ Electrifying our fleet
- ✓ Engaging our supply chain
- ✓ Preparing for severe weather
- ✓ Committing to active travel

Figure 1: Four step approach to decarbonise the NHS estate by 2040

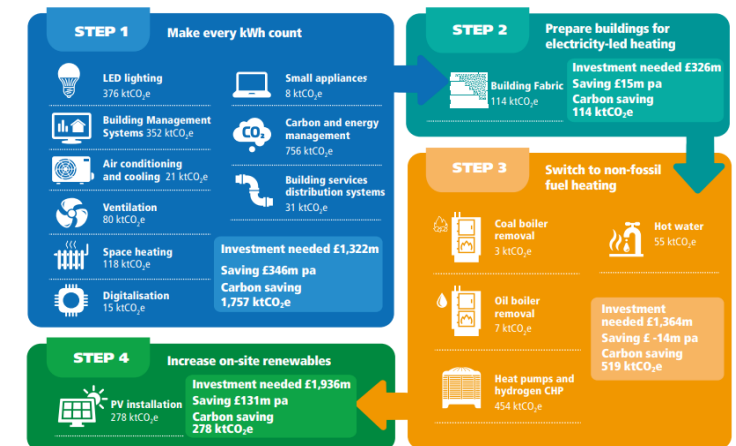
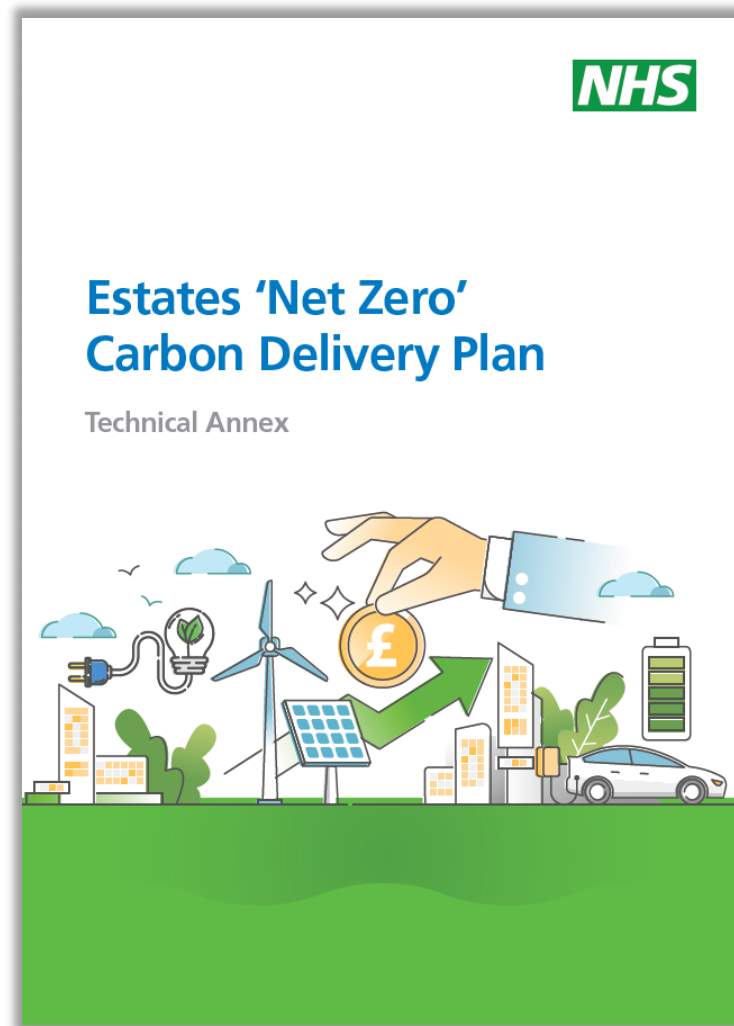


Figure 1 includes indicative numbers to illustrate the scale of the challenge to decarbonise the NHS estate by 2040. These are not actuals.

Our Retained Estate



Action	Date	Trusts & FTs	National	ICS/ Regional	Primary Care
<i>Strategic Action 1: Make every kWh and m3 count</i>					
NHS trusts, NHS foundation trusts and primary care to review options to install energy metering at building level (both electricity and heat) and establish a programme to install metering where feasible	2022/23	+			+
NHS trusts, NHS foundation trusts and primary care to review options to install energy metering at floor level (both electricity and heat) and establish a programme to install metering where feasible	2026-28	+			+
NHS trusts, NHS foundation trusts and to review options to install energy metering at department level (both electricity and heat) and establish a programme to install metering where feasible	2028-30	+			
NHSE to establish a central data collection and storage system for energy data for secondary care, followed by primary care	2022/23 (SC) 2025/26 (PC)				

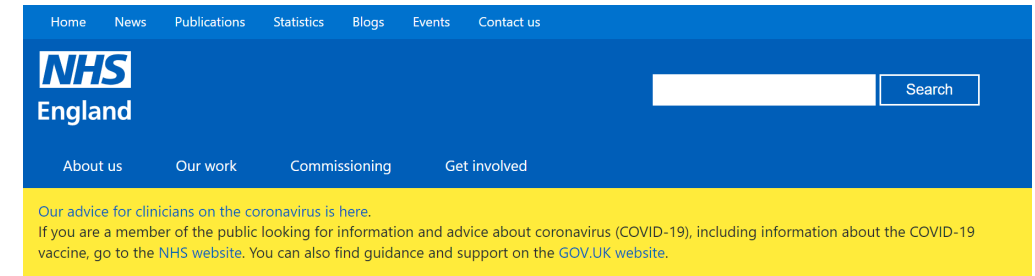
Our Leased Estate

Guidance for sites with leased estate looking to go green

Core aspects:

- Suite of Provisions: options to increase green credentials of leased properties
- Memorandum of Understanding: to engage with your landlord / tenant to discuss possibilities. For existing leases or agreements
- Clauses: drafted to facilitate detailed discussions with your property or legal teams, as a bolt-on schedule within a new lease or during lease renewal

[NHS England » Green leases framework](#)



- Estates technical guidance
- Green leases framework
- Complete list of publications related to NHS estates
- Health building notes
- Health technical memoranda
- ProCure23: A new route to market for NHS capital works
- Other guidance
- National Standards of Healthcare Cleanliness 2021
- NHS Premises Assurance Model

Home > Estates technical guidance > Green leases framework

Green leases framework

This guidance has been created to help organisations to improve the green credentials of their leased estate. It has been designed with professional legal support from Bevan Brittan and acknowledges that organisations will be at different stages of their green journey.

The guide is comprised of three core sections:

Memorandum of understanding; this is designed for organisations wishing to engage with their landlord to discuss the possibilities about greening their estate.

Suite of provisions; this is designed for organisations wishing to make changes to improve the green credentials of their leased properties.

Clauses; a drafted set of clauses which are designed to facilitate more detailed discussions with your organisation's own property or legal teams.

Specific and specialist advice will need to be sought for any listed leased properties on your estate. You should consult your internal property team(s) in the first instance.

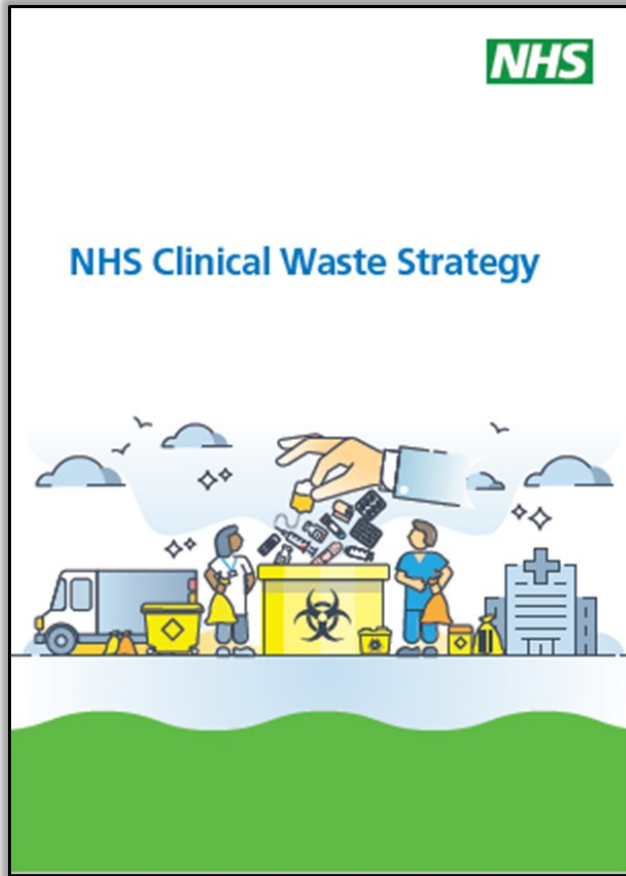
Memorandum of understanding

Use the [template](#) provided to create your tailored memorandum of understanding with your landlord. Once the document is signed by both parties it acts as a way of allowing organisations to speak openly with the landlord about changes they wish to make across their leased estate and explore feasibility.

The Memorandum of Understanding is intended for use where there is an existing lease or agreement in place. It also provides a useful stepping-stone towards a greater understanding of green leases more generally and allows the green ambitions of landlords and tenants to be aligned. It is intended to be used where the landlord and the tenant have not included green lease provisions in their property arrangements previously. It is not legally binding but instead sets out a framework of intention(s) and co-operation on green issues between the landlord and the tenant.

The document is based on the Better Buildings Partnership (BBP) memorandum. However, specific NHS provisions have been added to aid with basic organisational benefits e.g. the sharing of energy data and

Supporting Publications



Flooding Risk Map - Surface Water Sites with their most severe flooding risk shown



ERIC 2020-21 data		Site 5 year planned waste tonnage				
Enter planned waste tonnage in the yellow boxes >>						
Waste volume (tonnes)	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Incineration (clinical waste)	233.0	235.5				
Alternative Treatment (clinical waste)	632.4	408.2				
Offensive waste	786.8	916.6				
Clinical waste processed on site (excluding incineration)	0.0	0.0				
Domestic waste (landfill)	0.0	0.0				
Domestic waste (recycling)	1,473.6	195.7				
Domestic waste (food)	24.3	18.7				
Domestic waste (incineration)	0.0	1,262.3				
Domestic waste processed on site (excluding incineration)	0.0	0.0				
Confidential waste	87.5	83.1				
Total	3,230.2	3,128.6	0.0	0.0	0.0	0.0
NB: 2020-21 and 2021-22 are pre-populated with data from ERIC.						
Cost (£)	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Incineration (clinical waste)	128,828	317,380	0	0	0	0
Alternative Treatment (clinical waste)	234,086	230,426	0	0	0	0
Offensive waste	203,328	386,648	0	0	0	0
Clinical waste processed on site (excluding incineration)	0	0	0	0	0	0
Domestic waste (landfill)	0	0	0	0	0	0
Domestic waste (recycling)	141,188	45,164	0	0	0	0
Domestic waste (food)	3,395	8,341	0	0	0	0
Domestic waste (incineration)	0	303,833	0	0	0	0
Domestic waste processed on site (excluding incineration)	0	0	0	0	0	0
Confidential waste	12,426	17,252	0	0	0	0
Total	703,821	1,313,506	0	0	0	0
Total cost saving vs 2020-21 (£):						
		603,685	-709,821	-709,821	-709,821	-709,821
NB: A negative saving is a reduction in cost. 2020-21 and 2021-22 are pre-populated with data from ERIC.						
Volume ratio	2020-21	2021-22	2022-23	2023-24	2024-25	2025-26
Incineration (clinical waste)	13%	16%	0%	0%	0%	0%
Alternative Treatment (clinical waste)	38%	26%	0%	0%	0%	0%
Offensive waste	49%	59%	0%	0%	0%	0%
Emission savings vs 2020-21 (tCO2e)						
Incineration (clinical waste)	21.2	-191.9	-191.9	-191.9	-191.9	-191.9
Alternative Treatment (clinical waste)	-80.5	-227.2	-227.2	-227.2	-227.2	-227.2
Offensive waste	2.5	-17.0	-17.0	-17.0	-17.0	-17.0
Clinical waste processed on site (excluding incineration)	0.0	0.0	0.0	0.0	0.0	0.0
Total clinical waste	-56.9	-436.2	-436.2	-436.2	-436.2	-436.2
Domestic waste (landfill)	0.0	0.0	0.0	0.0	0.0	0.0
Domestic waste (recycling)	-27.2	-314	-314	-314	-314	-314
Domestic waste (food)	-0.1	-0.2	-0.2	-0.2	-0.2	-0.2
Domestic waste (incineration)	26.9	0.0	0.0	0.0	0.0	0.0
Domestic waste processed on site (excluding incineration)	0.0	0.0	0.0	0.0	0.0	0.0
Confidential waste	0.1	-1.9	-1.9	-1.9	-1.9	-1.9
Total domestic waste	0	-33	-33	-33	-33	-33
Total waste emission saving vs 2020-21 (tCO2e):	-57.2	-469.6	-469.6	-469.6	-469.6	-469.6
NB: A negative saving is a reduction in carbon emissions.						

WASTE CARBON TOOL

[NHS England » NHS clinical waste strategy](#)

Increasing Investment

PSDS Phases 1 and 2 provided £1.075bn over 2020-22

- **£260m** to NHS to deliver 31 projects (1), **£21m** to deliver 8 projects (2)

PSDS Phase 3a announced in May 2022

- £553m funding for 160 public sector organisations and 217 projects
- NHS trusts received **£329m** funding, 59.57% of overall grant
- Includes eight projects over £10m, 36 schemes overall and 28 trusts

PSDS Phase 3b opened in October 2022

- Hit our sector cap in record time – need to prepare for the next round
- Interim data released at the end of March showed that the NHS has secured **£221M** for 20 projects, from a total of £635M worth of projects announced across the public sector



Department for Energy Security & Net Zero

In total the **NHS has secured £831M** in additional funding for **95** Net Zero projects

Removing our heaviest duty fossil fuels

Long Term Plan commitment to remove all Primary Oil Heating from the NHS

- 5-sites initially identified (47 sites latterly identified)
- Created Outline Business Cases following the HMT five case model (Strategic, Economic, Commercial, Financial, and Management)

Each case includes:

- A presentation of the technical options and the results of an initial appraisal
- Benefits appraisal
- Risk assessment
- Implementation governance
- The results of high level stakeholder engagement
- An analysis of constraints
- Underpinning assumptions



New requirement in ERIC to capture temporary fuel oil heating boilers

Scaling our collective knowledge

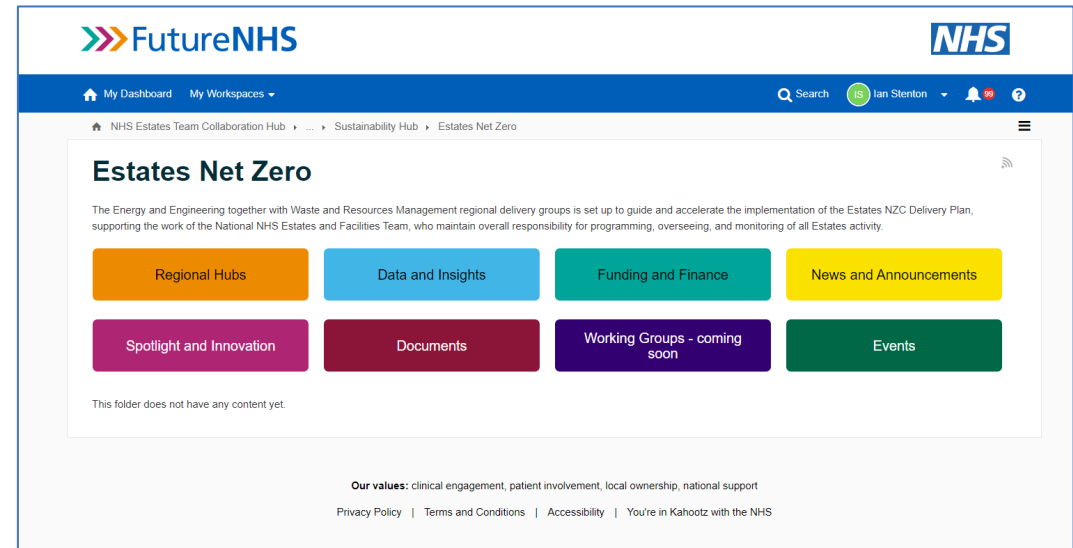
- Established **Regional Estates Delivery Hubs** to support our people to deliver the Estates NZ Delivery Plan

Key areas of Focus:

- Energy and Engineering
- Waste and Resources
- Innovation

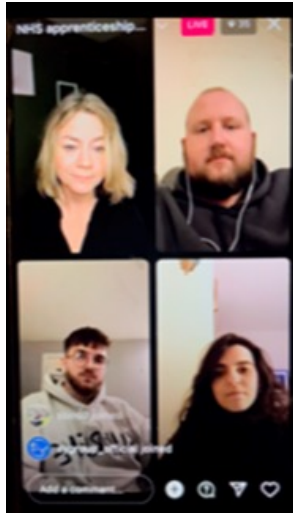
Aims:

- Provide insights from across the region
- Recognise barriers and enablers to net zero estates
- Advocate for estates net zero programmes
- Share and scale best practice
- Drive forward critical plans e.g. heat decarbonisation plans, waste reduction plans



[Regional Delivery Groups - NHS Estates Team Collaboration Hub - NHS Estates and Facilities \(future.nhs.uk\)](https://future.nhs.uk)

Developing our Future Workforce



Healthcare
Apprenticeships

Helping you prepare, plan and deliver world class apprenticeships

April 2022 Launched EFM [Apprenticeship Challenge](#)

[Apprenticeship Toolkit](#)

[Vacancy Portal](#)

First Cohort of Net Zero Apprentices

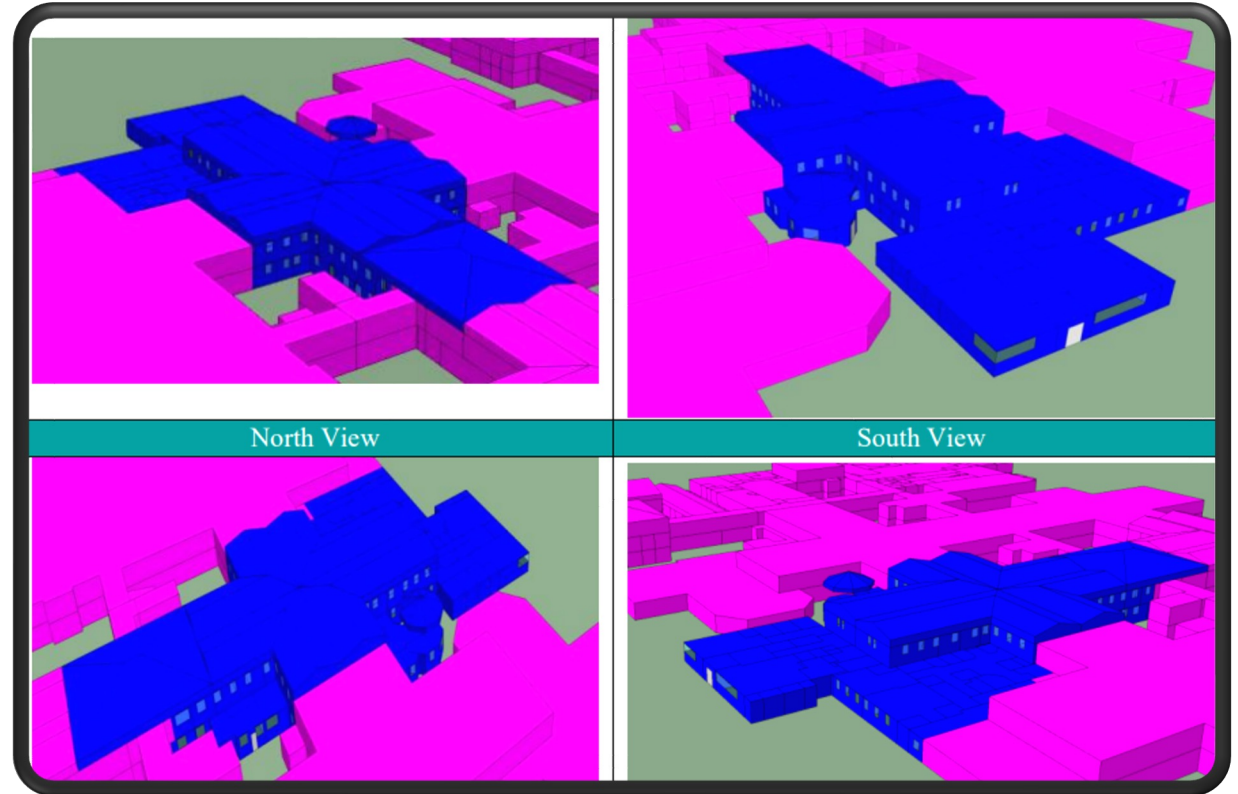
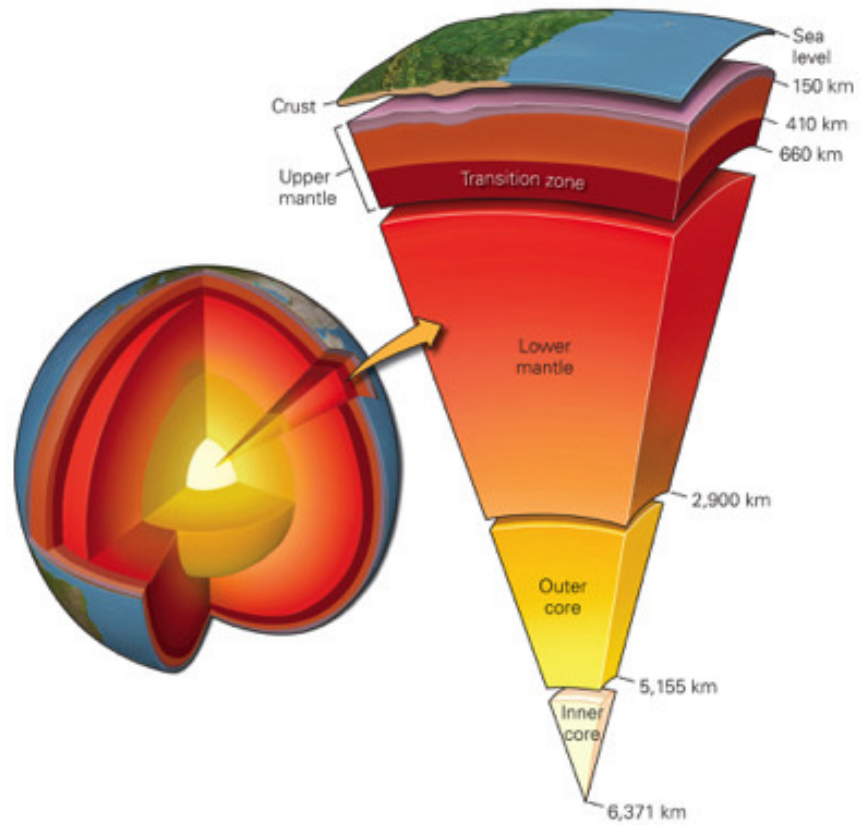
Rolling programme for Interns

School Talks to inspire the next generation

[NHS England » NHS estates sustainability careers – recruitment and career pathways guidance](#)



Innovations



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